Biographical Information Cecilia Montalvo

Cecilia Montalvo and her husband moved to Cambria in 2018 after purchasing an avocado farm off of Santa Rosa Creek Road. was appointed to the Cambria Community Healthcare District Board (CCHD) in March 2020, and currently serves as the Chair of the Board. In addition to her service on the CCHD Board, she is on the board of the Keck Graduate Institute (one of the Claremont Colleges focused on the health sciences). Prior to moving to Cambria, she had a long career in the healthcare industry and is currently the Managing Director of the healthcare division of Founderwerk, Inc, a management consulting company.

Prior to moving to Cambria, she served as Chief Strategy and Business Development Officer for Summit Health Management and President, Summit Select LLC Northern New Jersey. In these roles, she led growth strategy for a 700 provider, multispecialty physician practice, Summit Medical Group, as well as the national expansion strategy for its management services organization. Prior to joining Summit Health Management and Summit Select, LLC, Ms. Montalvo served as Vice President, National Business Development for Kaiser Foundation Health Plan, responsible for mergers and acquisitions, and the execution of new geographic expansion plans. In this role, she led Kaiser's 2015 successful acquisition of Group Health Cooperative in Seattle, WA and Maui Memorial Hospital in Hawaii.

Prior to assuming her role at Kaiser, Ms. Montalvo was Chief Strategy and Business Development Officer for the Palo Alto Medical Foundation and Vice President, Strategy and Business Development for Sutter Health's Peninsula Coastal Region in the Bay Area. She served in his capcity for over ten years and was responsible for strategy, business planning, marketing, real estate development and facility planning the Palo Alto Medical Foundation ("PAMF") and Mills Peninsula Health Services.

Prior to joining Sutter Health in 2003, Ms. Montalvo was an Investment Banker in the San Francisco office of Shattuck Hammond Partners LLC, focusing her client work in the areas of healthcare mergers and acquisitions and strategic finance. Ms. Montalvo primarily represented healthcare providers, pharmacy services, and healthcare information technology clients. While working in the investment banking industry, Ms. Montalvo published several major pieces of research on the financial health of California's hospital and skilled nursing industry, funded over \$1 million in grant funding from the California Healthcare Foundation.

Ms. Montalvo also served on the executive management teams of Brown & Toland Physician Services Organization, the Columbia/HCA, Sequoia Hospital, Stanford Health Services; and Bay Pacific Health Plan. Ms. Montalvo started her career in Washington D.C. and worked within the Health Care Financing Administration (HCFA) and was on the staff of the Health Subcommittee of the Ways and Means Committee in the U.S. House of Representatives.

Ms. Montalvo earned her B.A. degree in Psychology and Sociology from Rollins College (1983) and her Masters in Public Policy and Healthcare Administration from the University of Chicago (1985). In 2021, she earned her Associate Degree in Science – Pre-Nursing at Cuesta College.

She has served on numerous Boards of Directors, including service on the Boards of the Sutter Maternity and Surgery Hospital in Santa Cruz, CA, Sequoia Healthcare District in Redwood City, CA, Med-Peninsula Home Care and Hospitce, on the Advisory Board of Concuity, Inc., and on the Corporate Board of the Dual Degree program of the Haas School of Business and the UC-Berkeley School of Public Health. She also served for six years on the Board of Woodside Priory School, a private Benedictine college preparatory school. She is a Silicon Valley YMCA *TWIN* award winner recognizing outstanding women in leadership.

Cecilia and her husband, Carlos, have four adult children and two grandchildren.